

CANTERBURY OF NE ZEALAND LIMITED

Registered number: 06931046

Section 172 Statement

The Companies (Miscellaneous Reporting) Regulations 2018 requires Airborne Footwear Limited to publish a statement explaining how the directors have given due regard for the matters set out in section 172(1)(a) to (f) of the Companies Act 2006 while performing their duty to promote the success of the company for the benefit of its members as a whole (“section 172 statement”). Below is the section 172 statement for Canterbury of New Zealand Limited captured by these regulations.

Extract from the Strategic Report for the year ended 31 December 2023

The following disclosure describes how the directors have approached and met their responsibilities under section 172 of the Companies Act 2006, and in particular how the directors have satisfied themselves that they have acted in a way which is most likely to promote the success of the company for the benefit of its members as a whole, and in doing so having regard for stakeholders interests, and forms the directors’ statement required under section 414 of the Companies Act 2006.

As a business we set high expectations for ourselves, our people, our business partners and our suppliers. We have presented below a summary of the key stakeholder groups, as well as the key decisions made during the year, with reference to how our key stakeholders were impacted and how the directors engaged with those stakeholders to promote the success of the company.

- Pentland Group Limited

Pentland Group Limited is the company’s intermediate parent undertaking and provides intercompany funding. Continued access to capital is vital to the long-term success of the company.

Regular profit and cash flow forecasts are provided to Pentland Group Limited and the Group Treasury function, not only to advise on when funding is needed, but also to highlight sales and profit growth to ensure we are creating value for the ultimate shareholders. These are challenged and scrutinised as well as regular forecast update and outlook processes.

- Suppliers

Our suppliers are fundamental to the quality of our products. Most of our stock is sourced from outside the UK so it is important to ensure that we are compliant with trading standards and regulations, such as the Modern Slavery Act, to meet the highest standards of social responsibility. Our Risk Committee allows us to highlight any challenges associated with various regions due to political or economic instability that may impact our ability to act in accordance with the standards of conduct we set ourselves, or our ability to meet customer demands, and support our suppliers if necessary.

Much of the engagement with our suppliers is through our sourcing partners, though we regularly assess the results of our Payment Practices Reporting for all suppliers to ensure that we are meeting their liquidity demands.

Modern slavery can occur in any global supply chain and is particularly prevalent in the apparel and footwear industry, so understanding where the risk is higher helps us evolve our approach. In 2023, Pentland Brands, our brands portfolio manager and sister company, partnered with Segura, a technology platform to help drive more transparency and traceability within the supply chain. Pentland Brands is due to publish its annual Modern Slavery report (covering 2023 activities) later this year, sharing how it is seeking to improve the lives of the workers in its sourcing markets and work towards 100% transparency across its supply chain.

The ‘[Our Standards](#)’ policy provides our partners with guidance on working ethically and transparently and is available in the languages of all our major sourcing markets. We are continuing to look at how we can work collaboratively with our suppliers to manage risks. You can read both the Modern Slavery report and Our Standards policy on the Pentland Brands website -- pentlandbrands.com/reports-and-resources.

- *Customers*

Sustaining long lasting relationships with our customers is vital to the success of the company and regular meetings take place to ensure this continues. We also regularly review terms in place and ensure that both the company and the customer can meet the demands placed on them.

Any significant decisions on new product ranges or investment/divestment in distribution channels must take customer needs into consideration, and engage with those customers as necessary.

- *Employees*

Whilst all employee contracts are now held by Pentland Brands Limited, the company recognises that a number of those employees represent the company in the conduct of its principal activity. Accordingly, we believe they are crucial to operating our business successfully and engage to ensure that we are fostering an environment in which they are happy to work.

We recognise the significant challenges that many people are currently facing when it comes to cost-of-living crisis and we care about the impact this is having on individuals' ability to pay bills and meet basic requirements.

In response, Pentland Brands agreed a 7% annual salary increase for all employees from 2023, bringing forward the application of this from April 2023, to January 2023. Pentland Brands also introduced a package of support for employees including money coaching and financial education sessions.

- *Community*

Respect for the people and the environment has long been at the heart of our business and we strive to do the right thing, not the easy thing, and make all our decisions in good conscience.

Pentland Brands has made significant progress since the launch of its 100-1-0 sustainability goals in November 2021. Pentland Brands is due to publish its annual Positive Business report (covering 2023 activities) later this year, which will share how it has worked towards achieving its ambitious 100-10-0 goals. Once published, the report can be found on its website -- pentlandbrands.com.

Canterbury continued to champion grassroots rugby, supporting women's rugby through its Future Fund grant programme and IRFU's 'Give It A Try' programme to help girls learn rugby.

Also in the year, Canterbury became the first rugby brand to swap the colour of an international team's shorts due to period concerns. The brand changed the Ireland women's team's shorts from white to navy in advance of the Six Nations 2023, as well as offering all women who had bought white shorts from the brand in the last three years the opportunity to switch for free.

You can read more about some of the actions Pentland Brands and our brands are taking across all areas at pentlandbrands.com/news/.

Our Principal Decisions

- *Canterbury British and Irish Lions*

In June 2023, Canterbury announced the extension of its partnership with The British and Irish Lions as the official apparel partner and exclusive kit supplier for the upcoming 2025 Lions tour in Australia.

The British and Irish Lions partnered with Canterbury for both the 2017 and 2021 series.

The new partnership will also launch a groundbreaking Lions Origin Schools initiative, the first official collaboration between The British and Irish Lions, Canterbury and schools rugby. It aims to celebrate the connection between the Lions and the schools that have played a pivotal role in shaping future Lions' players.

- *Canterbury Ireland Rugby*

In September 2023, Canterbury, the official kit partner to Irish rugby, announced a new four-year partnership with the Irish Rugby Football Union until the end of the 2028 season.

The renewal, which spans all national teams, including men's, women's, underage and Sevens, brings the total duration of the partnership between Canterbury and the IRFU to 23 years.

- *Pentland Brands Restructure*

In August 2023, Pentland Brands announced its plan to build a business that reflects the global and digital nature of its growing organisation. The plan is centered around working together as one global business, having the skills in the right locations, and building a simplified organisation designed to drive further growth. It also includes investing in global product innovation capabilities and providing all brands with cutting-edge expertise in new product development.

For Canterbury, the global business is now led from the brand's authentic heartland in New Zealand, while its teamwear and licensed properties are run from the UK.

To deliver the plan, Pentland Brands simplified the way its business is organised with around 100 people leaving the organisation in 2023.

Greenhouse Gas Emissions and Energy Consumption

The disclosure on greenhouse gas emissions and energy consumption for the company is stated in the consolidated financial statements of Pentland Group Holdings Limited. These are prepared in accordance with The Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018.